

**Agenda**

No.	Item	Public / Restricted	Decision	Paper / Verbal	Lead	Page no.
<b>General Business</b>						
1	Welcome & Apologies				Chair	
2	Declaration of Interest				Chair	
3	.1 Minute of Meeting held on 16 Sept 2024 .2 Actions from the Minute & Matters Arising	Public Public	Approve	Papers	Chair	1 10
<b>Main Items for Discussion and /or Approval</b>						
<b>Finance / Procurement / Student Funding</b>						
4	Management Accts and Finance Update to 31 October 2024	Restricted	Approve Note	Paper	NC	12
5	Transformation Plan Update	Restricted	Note	Verbal	LC/NC	-
6	Sustainability Update	Public	Note	Paper	NC	34
7	Procurement Approvals			Paper	NC	37
<b>Risk</b>						
8	CIVICA	Restricted	Note	Verbal	SG	-
9	Strategic Risk Register	Restricted	Note	Paper	NC	39
<b>Annual Reports</b>						
10	.1 Procurement Annual Report .2 Procurement Strategy Update	Public when approved	Approve	<b>To follow</b> Paper	NC	43 45
11	HR&OD Annual Report	Restricted	Recommend	Paper	JR	67
<b>Area Updates</b>						
	<b>Finance Report</b>	Covered under Item 4				-
12	<b>People &amp; OD Update Report</b>	Restricted	Note	Paper	JR	84
13	<b>Communications &amp; Marketing Update</b>	Restricted	Note	Paper	NT	90
14	<b>Estates and Projects Update</b>	Restricted	Note	Paper	NC	98
15	<b>IT / Digital Update</b>	Restricted	Note	Paper	BS	102
<b>Items For Information</b>						
16	Schedule of Business	Public	Note	Paper	SM	110
17	Any Other Business					
18	Dates of Next Meeting: Tuesday 4 March 2025, 4pm via Teams					